

Sample Enterprise Risk Management Work Plan
Fiscal Years 20XX and 20YY
 Revised June 2009

COSO Element	Event Identification / Risk Assessment
Element Purpose	Risks are analyzed, considering likelihood and impact, as a basis for determining how they should be managed. Risks are assessed on an inherent and a residual basis.
ERM Initiative Goals	<ul style="list-style-type: none"> • Provide a portfolio view of risks (financial, environmental, research non-compliance, workplace disagreements and injuries, claims and lawsuits, and new and emerging risks) across the entire campus. • Assist the campus/medical center and individual units identify and assess risks, develop action plans to mitigate the identified risks, and monitor the risks identified on an ongoing basis to ensure management's risk responses are carried out effectively.

Event Identification / Risk Assessment						
Objectives	Focus Areas	Project Description	Deliverables	Lead	Timetable	Maturity Level*
Identify risks across campus.	Risk Survey	Survey leaders to identify risks across campus – financial, environmental, research, workplace, claims and lawsuits, and new and emerging risks	<ul style="list-style-type: none"> • Meeting with key stakeholders • Listing of campuswide risks, prioritized based on likelihood of occurrence and impact to campus. 			•
Enable the various units on campus/medical center perform their own risk and control assessments	On-line Risk and Controls Self-Assessment Tools	Questions and check lists for departments to examine processes and procedures for efficiency and effectiveness. These tools can be used to monitor selected risks controls across campus/medical center. Develop an analysis tool assisting departments in assessing risk for an event or activity at the start of the contracting process.	Online checklists <ul style="list-style-type: none"> • Separation of duties • Cash handling • Others as identified 			
ERM Assessments completed prior to approval of new ventures	Tool – ERM Assessment	Multidisciplinary group and owners complete ERM Assessment exercise.	Report is completed and strategy developed.			
ERM Goals and Objectives aligned with Strategic Plan	ERM Strategic Goal Programs	Survey completed based on Goals and Objectives/key departments.	Report to Chancellor on risk that could impact strategic plan.			
Risks are analyzed	Risk Mapping	Risk Map completed at department or campus level.	Report completed on Risk Mapping evaluation.			

Enterprise Risk Management Plan Example

Richard Bailey



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Table of Contents Enterprise Risk Management Plan Example

1. Understanding the eBook Enterprise Risk Management Plan Example
 - The Rise of Digital Reading Enterprise Risk Management Plan Example
 - Advantages of eBooks Over Traditional Books
2. Identifying Enterprise Risk Management Plan Example
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Enterprise Risk Management Plan Example
 - User-Friendly Interface
4. Exploring eBook Recommendations from Enterprise Risk Management Plan Example
 - Personalized Recommendations
 - Enterprise Risk Management Plan Example User Reviews and Ratings
 - Enterprise Risk Management Plan Example and Bestseller Lists
5. Accessing Enterprise Risk Management Plan Example Free and Paid eBooks
 - Enterprise Risk Management Plan Example Public Domain eBooks
 - Enterprise Risk Management Plan Example eBook Subscription Services
 - Enterprise Risk Management Plan Example Budget-Friendly Options
6. Navigating Enterprise Risk Management Plan Example eBook Formats

- ePub, PDF, MOBI, and More
 - Enterprise Risk Management Plan Example Compatibility with Devices
 - Enterprise Risk Management Plan Example Enhanced eBook Features
7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Enterprise Risk Management Plan Example
 - Highlighting and Note-Taking Enterprise Risk Management Plan Example
 - Interactive Elements Enterprise Risk Management Plan Example
 8. Staying Engaged with Enterprise Risk Management Plan Example
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Enterprise Risk Management Plan Example
 9. Balancing eBooks and Physical Books Enterprise Risk Management Plan Example
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Enterprise Risk Management Plan Example
 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
 11. Cultivating a Reading Routine Enterprise Risk Management Plan Example
 - Setting Reading Goals Enterprise Risk Management Plan Example
 - Carving Out Dedicated Reading Time
 12. Sourcing Reliable Information of Enterprise Risk Management Plan Example
 - Fact-Checking eBook Content of Enterprise Risk Management Plan Example
 - Distinguishing Credible Sources
 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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