

An Analysis of the Relevance of the British Army's Values and Standards

Introduction

The new strategic context has raised questions about the continuing relevance of warrior values in military operations where high-technology, 'push-button' warfare seems to have a higher profile, and where warfare itself may come to be displaced by a variety of peace-support operations.¹ Are these warrior values, exhibited by the stereotypical chivalrous British Army officer, indicative of a bygone era? Should this stereotype be superseded with an idealised version of a virtuous British Army officer that adheres to the British Army's Values and Standards in all that he or she does and abides by and practices the Army Leadership Code always?²

The need for a definitive list of values and standards was formally identified in 2000, when the Army doctrine 'Soldiering – the Military Covenant',³ was published. This document recognised the requirement of the British Army to articulate its common ethos and moral basis, ensuring correct behaviour was instilled amongst serving personnel, with diverse ethical and moral codes.⁴ The publication of 'Soldiering – the Military Covenant' communicates a sense that the British Army believes that it has had to codify its ethics and standards in an era when British civilian society's ethics may not be fully sympathetic to those of the Army.⁵ The doctrinal publication guaranteed that serving personnel would be duty bound to do what is right in addition to what is militarily achievable.

Just as the British Army trains its soldiers to undertake military tasks, it must also educate them on the moral character necessary to address the ethical situations they will encounter.⁶

To achieve military success through operational effectiveness, all serving personnel must adhere to the values and standards of the British Army:⁷ the essential list of virtues that guide personal ethics. The

¹ Christopher Dandeker, 'On 'The Need to be Different': Recent Trends in Military Culture', in Hew Strachan (ed.), *The British Army: Manpower and Society into the Twenty-First Century* (Oxon: Frank Cass Publishers, 2000) p. 174

² MOD, *Values and Standards of the British Army*, AC 63813 (2008) [Hereinafter, MOD, *Values and Standards of the British Army*]; MOD, *The Army Leadership Code: An Introductory Guide*, 1st Edition, SO2 Leadership, Royal Military Academy Sandhurst, AC 72021 (2015) [Hereinafter, MOD, *The Army Leadership Code*]

³ MOD, *Soldiering: The Military Covenant*, Army Doctrine Publication v.5, Directorate General of Doctrine and Development, AC 71642 (2000) [Hereinafter, MOD, *Soldiering: The Military Covenant*]

⁴ Sebastian Roberts, 'Fit to Fight: The Conceptual Component – An Approach to Military Doctrine for the Twenty-first Century', in Hew Strachan (ed.), *The British Army: Manpower and Society into the Twenty-First Century* (Oxon: Frank Cass Publishers, 2000) p. 198

⁵ Stephen Deakin, 'Britain's Defence and Cosmopolitan Ideals', *Sandhurst Occasional Papers*, No. 3 (2010) p. 7 [Hereinafter, Deakin, 'Britain's Defence and Cosmopolitan Ideals']

⁶ Jeffery Taylor Bruns, *An Analysis of Modified Virtue Ethics as a Model for Teaching Values in the United States Army* (1999) p.7 [Hereinafter, Bruns, *An Analysis of Modified Virtue Ethics*]

⁷ See, MOD, *Values and Standards of the British Army*

How To Cite An Army Field Manual

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