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# Integrating guideline development and implementation: analysis of guideline development manual instructions for generating implementation advice

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## Abstract

**Background:** Guidelines are important tools that inform healthcare delivery based on best available research evidence. Guideline use is in part based on quality of the guidelines, which includes advice for implementation and has been shown to vary. Others hypothesized this is due to limited instructions in guideline development manuals. The purpose of this study was to examine manual instructions for implementation advice.

**Methods:** We used a directed and summative content analysis approach based on an established framework of guideline implementability. Six manuals identified by another research group were examined to enumerate implementability domains and elements.

**Results:** Manuals were similar in content but lacked sufficient detail in particular domains. Most frequently this was Accommodation, which includes information that would help guideline users anticipate and/or overcome organizational and system level barriers. In more than one manual, information was also lacking for Communicability, information that would educate patients or facilitate their involvement in shared decision making, and Applicability, or clinical parameters to help clinicians tailor recommendations for individual patients.

**Discussion:** Most manuals that direct guideline development lack complete information about incorporating implementation advice. These findings can be used by those who developed the manuals to consider expanding their content in these domains. It can also be used by guideline developers as they plan the content and implementation of their guidelines so that the two are integrated. New approaches for guideline development and implementation may need to be developed. Use of guidelines might be improved if they included implementation advice, but this must be evaluated through ongoing research.

**Keywords:** Guideline development, Guideline implementation, Implementability

## Background

Research, practice, and policy in the healthcare sector focus on improving the organization, delivery, and outcomes of care. Critical to achieving these objectives is the need for guidance based on currently available knowledge generated through research. This has led to an emphasis on evidence syntheses such as guidelines that are defined as 'systematically developed statements to assist practitioner and patient decisions about

appropriate healthcare for specific clinical circumstances' [1,2]. While guidelines are important decision-making tools, along with expert clinical judgment and patient preference, their impact remains variable. Perhaps the most convincing evidence of this comes from a population-based assessment of performance on 439 recommendations for 30 conditions spanning preventive, acute, and chronic services that found that only 55% of patients in the United States received recommended care [3]. Similar lack of adherence to practice guidelines continues to be identified worldwide across different conditions and settings of care [4-7].

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