

## Case Study Research in Accounting

David J. Cooper and Wayne Morgan

**SYNOPSIS:** We describe case study research and explain its value for developing theory and informing practice. While recognizing the complementary nature of many research methods, we stress the benefits of case studies for understanding situations of uncertainty, instability, uniqueness, and value conflict. We introduce the concept of *phronesis*—the analysis of what actions are practical and rational in a specific context—and indicate the value of case studies for developing, and reflecting on, professional knowledge. Examples of case study research in managerial accounting, auditing, and financial accounting illustrate the strengths of case studies for theory development and their potential for generating new knowledge. We conclude by disputing common misconceptions about case study research and suggesting how barriers to case study research may be overcome, which we believe is an important step in making accounting research more relevant.

### INTRODUCTION

Accounting research is periodically challenged about its practical relevance and its progressive scientific achievements (Reiter and Williams 2002; Hopwood 2007). Case studies can help researchers respond to these challenges and contribute to relevant knowledge. We use examples from financial and managerial accounting and auditing to show the value of case studies in making accounting research matter, both for the development of theory and for improving practice. In so doing, we identify four types of case study and show how each type can enhance accounting research and practice. We conclude by reflecting on some of the reasons that case study research may in fact be discouraged, and suggest some avenues to address this situation.

Most accountants are familiar with case studies in relation to teaching. They provide vivid examples that can be used for many purposes, not least to generate an appreciation of the way a general principle can be applied in specific, and often complex, settings. In this paper we concentrate on case studies for research purposes, showing how the benefits that are widely recognized for teaching purposes can also enhance accounting research. A crucial difference between teaching and research-oriented case studies is the central role of theory in the latter. Moreover, we show how research-oriented case studies are valuable for practitioners.

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*David J. Cooper is a Professor and Wayne Morgan is a Ph.D. student, both at the University of Alberta.*

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Corresponding Author: David J. Cooper

Email: david.cooper@ualberta.ca

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## **Table of Contents Example Of Case Study Papers**

1. Understanding the eBook Example Of Case Study Papers
  - The Rise of Digital Reading Example Of Case Study Papers
  - Advantages of eBooks Over Traditional Books
2. Identifying Example Of Case Study Papers
  - Exploring Different Genres
  - Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an Example Of Case Study Papers
  - User-Friendly Interface
4. Exploring eBook Recommendations from Example Of Case Study Papers
  - Personalized Recommendations
  - Example Of Case Study Papers User Reviews and Ratings
  - Example Of Case Study Papers and Bestseller Lists
5. Accessing Example Of Case Study Papers Free and Paid eBooks
  - Example Of Case Study Papers Public Domain eBooks
  - Example Of Case Study Papers eBook Subscription Services
  - Example Of Case Study Papers Budget-Friendly Options

6. Navigating Example Of Case Study Papers eBook Formats
  - ePub, PDF, MOBI, and More
  - Example Of Case Study Papers Compatibility with Devices
  - Example Of Case Study Papers Enhanced eBook Features
7. Enhancing Your Reading Experience
  - Adjustable Fonts and Text Sizes of Example Of Case Study Papers
  - Highlighting and Note-Taking Example Of Case Study Papers
  - Interactive Elements Example Of Case Study Papers
8. Staying Engaged with Example Of Case Study Papers
  - Joining Online Reading Communities
  - Participating in Virtual Book Clubs
  - Following Authors and Publishers Example Of Case Study Papers
9. Balancing eBooks and Physical Books Example Of Case Study Papers
  - Benefits of a Digital Library
  - Creating a Diverse Reading Collection Example Of Case Study Papers
10. Overcoming Reading Challenges
  - Dealing with Digital Eye Strain
  - Minimizing Distractions
  - Managing Screen Time
11. Cultivating a Reading Routine Example Of Case Study Papers
  - Setting Reading Goals Example Of Case Study Papers
  - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Example Of Case Study Papers
  - Fact-Checking eBook Content of Example Of Case Study Papers
  - Distinguishing Credible Sources
13. Promoting Lifelong Learning
  - Utilizing eBooks for Skill Development
  - Exploring Educational eBooks
14. Embracing eBook Trends
  - Integration of Multimedia Elements

- 
- Interactive and Gamified eBooks

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